

Auburn University Montgomery  
 Department of Political Science & Public Administration  
 College of Liberal Arts & Social Sciences  
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### **EDUCATION**

September 1996–August 1999

**Post-Doctoral Fellow**, Department of Political Science,  
**Yale University, New Haven, CT.**

**Topics focused on:**

Democratic theory and institutions  
 Citizenship/civil-military relations  
 International relations/national security policy

September 1998–May 2000

Post-Doctoral/Graduate Coursework  
 Department of Epidemiology and Public Health,  
**Yale University School of Medicine, New Haven, CT**

**Program Specialization:**

Health Policy and Administration

September 1988 - December 1994

Ph. D in Political Science and Management  
**Texas Tech University, Lubbock, TX**

**Fields of Specialization:**

Public Administration  
 Comparative Politics  
 American Politics and Institutions  
 Management (Organization Theory and Behavior)

**Thesis:** *Toward Regional Development: A Transactional Analysis of Regional Integration in the Economic Community of West African States (ECOWAS)*

January 1980-June 1982

Masters in Business Administration  
**Atlanta University, Atlanta, GA**

**Concentration:**

Management & Organizational Behavior

May 1977-December 1979

Bachelor of Science  
**Rutgers University, New Brunswick, NJ**

**Major:**

International Environmental Studies/ Environmental Science  
 Philosophy

**Major:**

June 1976 - May 1977

**University of Charleston, Charleston, W. VA**

## **PROFESSIONAL DEVELOPMENT**

Certificate in *National Security Decision Making* (NSDM), Department of International Security Studies, United States Air War College/Air University (The U. S. Air Force), MAFB, Montgomery, AL, Fall (Oct-Dec) 2011.

Certificate in *Joint Strategic Leadership* (JSL), Department of Leadership, Warfighting and Strategy, United States Air War College/Air University (The U. S. Air Force), MAFB, Montgomery, AL, Fall (Sept-Dec) 2010.

Participant, *Faculty Development Institute* (January 18-April 19, 2007, Spring), Auburn University Montgomery. (The application of information technology/computers and other learning tools in course-work development, teaching, and research).

## **ACADEMIC APPOINTMENTS AND TEACHING EXPERIENCE**

August 2010-Present **Professor of Political Science**  
**Distinguished Research Professor**

April 2014-Present **Docent Professor**, School of Management/Politics, University of Tampere, Tampere, Finland

March 2018-Present **Visiting Professorial Fellow/Research Scholar**, Nigerian Defence Academy, Kaduna, Nigeria

Aug. 2013-Jan. 2014 **Fulbright Scholar & Visiting Professor**, School of Management/Politics, University of Tampere, Tampere, Finland

August 2006-Aug. 2010 **Associate Professor of Political Science**  
Auburn University Montgomery

Aug. 2000-Aug. 2006 **Assistant Professor of Political Science**  
**Director**, Public Affairs Program & National Security Policy Concentration, Emporia State University, Emporia, KS (Promoted to Assoc. Professor, August 2006)

Sept. 2001-Aug. 2007 **Research Affiliate**, The MacMillan Center for International and Area Studies, Yale University

Summer 1998-2005 **Faculty**, The National Junior Statesmen Summer School (Honors Program), Yale University, New Haven, CT (Summer only).

Summer 1997-Present **Adjunct Professor**, University of Connecticut, College of Continuing Studies, Waterbury, CT (Summer only).

Sept. 1997-May 2000 **Adjunct Lecturer**, Division of Behavioral & Social Sciences, Naugatuck Valley Community-Technical College, Waterbury, CT

Jan. 1997-May 1997 **Adjunct Professor**, Department of Political Science, University of Connecticut, Storrs, CT.

Aug. 1994-Aug. 1996: **Lecturer**, Department of Political Science, Lamar University, Beaumont, TX  
Member, **Graduate Faculty** [Fall 1995].

Sept. 1989-Aug. 1994: **Teaching Assistant/Instructor**, Department of Political Science, Texas Tech University, Lubbock, TX

### **FELLOWSHIPS**

2009-2010 Senior Research Fellow, *Nigerian Institute of International Affairs* (NIIA), Victoria Island, Lagos, Nigeria.

2007 (Summer): Academic Fellow, The Academic Fellows Program on 'Terrorism, Counterterrorism, and Intelligence,' of the *Foundation for Defense of Democracies* (FDD), Washington D. C. [Segments of the program/seminar were undertaken at Tel Aviv University and at several military/security locations in Israel].

March 2018- Present: Visiting Professorial Fellow/Research Scholar, Nigerian Defense Academy (NDA), Kaduna, Nigeria

### **TEACHING FIELDS**

**Public Administration:** Principles of Public Administration, Intellectual History of Public Administration, Organization Theory & Behavior, Ethics, Human Resource Administration/Management, Public Policy, Public Policy Analysis & Research, Program Evaluation, Budgetary Politics, Health Policy and Administration

**Comparative Politics:** General Theory, Politics of Developing Countries, African Politics and Development, Comparative Government and Institutions

**Management:** Principles of Management, Organization Theory & Organizational Behavior, International and Strategic Management

**International Relations:** General Theory, International Conflict, Foreign and National Security Policy

**American Politics:** American Government and Politics, American National Institutions

**Research Methods:** Introduction to Political Analysis, Research Design, Data analysis.

### **COURSES TAUGHT**

American National Government & Politics  
Introduction to Politics and Government  
Public Administration  
Policy Analysis and Research  
Graduate Seminar in Administrative Theory  
Organization Theory & Behavior  
Public Personnel Admin/Human Resources Mgt  
State and Local Government Administration  
Policy Formulation and Implementation  
Comparative Government and Politics  
Dimensions of Terrorism, Counterterrorism,  
& Counterinsurgency

The American Presidency  
American Legislatures (Congress)  
International Conflict Processes: War & Peace  
National Security and Intelligence Policy  
American Foreign Policy  
Politics of Developing Countries/Africa  
Politics of the National Budgetary Process  
Introduction to Political Analysis  
Globalization and Governance in Inter. Politics  
Data Analysis and Methods  
Program Evaluation and Analysis  
Comparative Politics and Development

## PUBLICATIONS

- “The Impact of ICT-Diffusion on Government Effectiveness: What Role for Cultural Practices?”  
*International Journal of Organization Theory and Behavior*, Vol. 22 (2), 2019, pp. 123-154.
- “All That Glitters: Competing Narratives and Transaction Costs in Complex Collaborative Environments.”  
*Administration & Society*, Vol. 45(4): 420-442, May 2013. First published online on August 17, 2012.
- “Liberal Economics, Governance, and Official Development Assistance: Empirical Comments on Theoretical Themes,” *African Social Science Review: The African Journal of Social Science, Public and International Affairs*, Vol. 5(1), Spring 2012, pp. 47-65.
- “Constructing Identities: Alternative Explanations of Conflict and Violence in the Niger Delta, Nigeria,” (with Air Commodore Olutayo T. Oguntinyinbo), *Air and Space Power Journal*, Vol. 3(1), 1<sup>st</sup> Quarter 2012, pp. 85-96.
- “Institution-Building, Not Nation-Building: A Structural -Functional Model.” *International Review of Administrative Sciences*, Vol. 77(1), 2011.
- “Calling on Jefferson: The ‘Custodiary’ as the Fourth Estate in the Democratic Project,” (with Andrew Kakabadse; Nada K. Kakabadse; and Alexander Kouzmin), *Contemporary Politics*, Vol. 16(3), September 2010: 279-299.
- “The Evolution of Social Capital and Civic Engagement between Non -Profit Networks and County Representatives: A Social Constructivist Approach,” (with Brett W. Remkus). *Social Science Computer Review*, Vol. 28(1), June 1, 2009 (online); Spring 2010 (hardcopy).
- “Strategic Fusion: What Lessons for International Counterterrorism?” *Defence Studies: The Journal of the Joint Services Command & Staff College*, Vol. 9(1), 2009, pp.129-148, U. K. Ministry of Defence
- “Bridging the Divide: An Integrated Model of National Security Education for a New Era of International Governance.” *American Review of Public Administration*, 38(1), March 2008, 80-99.
- “Communicative Action through Collaborative Inquiry: Journey of a Facilitating Co -Inquirer,” (with Nada K. Kakabadse, and Andrew Kakabadse), *Systemic Practice and Action Research*, Vol. 20(3), June 2007, Springer Netherlands.
- “Capacity Building and IT Diffusion: A Comparative Assessment of E -Government Environment in Africa,” *Social Science Computer Review*, Vol. 25(3), 358-371, August 2007.
- “Competing Ideals and the Public Agenda in Medicare Reform: The ‘Garbage Can’ Model Revisited,” *Administration & Society*, Vol. 37 (1), March 2005.
- “Embedding African Democracy and Development: The Imperative of Institutional Capital,” *International Review of Administrative Sciences*, Vol. 70(3), September 2004.
- “Entrepreneurs or Conservators? Contractarian Principles of Bureaucratic Performance,” *Administration & Society*, Vol. 35 (5), November 2003.

- “Of Citizenship, Virtue, and the Administrative Imperative: Deconstructing Aristotelian Civic Republicanism,” *Public Administration Review*, Vol. 63(4), July/August 2003.
- “Leadership and Discretionary Decision-Making in a Technocratic Administration: Confronting a New Praxis,” *Administrative Theory & Praxis*, Vol. 23 (3), September 2001.
- “The Praetorian Orthodoxy: Crisis of the Nigerian Military State,” *Journal of Political and Military Sociology*, Special Issue, Vol. 28, No. 2, Winter 2000, pp. 271-292.
- "Partitions in the Rationalization of Ideas and Beliefs: Past as Prologue," *The Yale Political Quarterly*, Vol. 21, (1), October 1999.

### **BOOK CHAPTERS**

- “Theory Building in Public Administration: Utilizing Factor Analysis in the Development of Analytical Constructs.” In Eran Vigoda-Gadot and Dana R. Vashdi (Eds.), **Handbook of Research Methods in Public Administration, Management and Policy**, Cheltenham, UK: Edward Elgar, 2020, pp. 107-126.
- “Nigeria,” Health Systems By Country (with Yetunde Ogunneye, MD; and Qwolabi Ogunneye, MD). In **Comparative Health Systems: Global Perspectives, 2<sup>nd</sup> Ed.**, edited by James A. Johnson, Carleen Stoskopf, and Leiyu Shi. Burlington, MA: Jones & Bartlett Learning, 2018, pp. 353-370.
- “Elitism, Class, and the Democratic Deficit: Founding Themes of the American Republic.” In Andrew Kakabadse and Nada Kakabadse (Eds.). **Global Elites: The Opaque Nature of Transnational Policy Determination**, U. K: Palgrave-Macmillan, 2012.
- “Postmodern Citizenship: Logic and Praxis in State and Identity.” In Andrew Kakabadse, Nada K. Kakabadse, and Kalu N. Kalu (Eds.). **Citizenship: A Reality Far from Ideal**, Palgrave-Macmillan, U. K. (2009).
- “Reconceptualizing Citizenship and Identity: Contextual and Attitudinal Responses Toward State and Civic Obligation in the United Kingdom.” (With Andrew Kakabadse and Nada K. Kakabadse). In Andrew Kakabadse, Nada K. Kakabadse, and Kalu N. Kalu (Eds.). **Citizenship: A Reality Far from Ideal**, Palgrave-Macmillan, U. K. (2009).
- “Nigeria: Policymaking and Administrative Systems in the Health Care Sector,” (with Chinelo Ogbuanu, MD; and Ikechukwu Ogbuanu, MD). In **Comparative Health Systems: Global Perspectives**, edited by James A. Johnson and Carleen Stoskopf. Boston, MA: Jones & Bartlett Publishers, 2010, pp. 301-317.
- “Securing Homeland Security: Immigrant Responses to State and Citizenship.” In Jack Pinkowski (Eds.). **Handbook of Homeland Security**. New York: Taylor & Francis/CRC Press, 2008, pp. 59-75.
- “Managing People and Information in Complex Organizations. In G. David Garson and Mehdi Khosrow-Pour (Eds.). **Handbook of Research on Public Information Technology**. Hershey, PA: Idea Group, Inc. www.idea-group-ref.com, 2008, pp. 638-649.
- “Global Governance and National Governance: How Mutually Exclusive?” In Ali Farazmand and Jack Pinkowski (Eds.). **Handbook of Globalization, Governance and Public Administration**. New York: Taylor & Francis (2007)

“Citizenship, Administrative Responsibility, and Participation in Governance: One More Look.” In Andrew Kakabadse & Nada K. Kakabadse (Eds.). **Governance, Strategy and Policy: Seven Critical Essays**. Palgrave/Macmillan, England (2006).

“Development and Identity: Framing the South-South Dialogue.” In Jane I. Guyer and LaRay Denzer (Eds.). **Vision and Policy in Nigerian Economics: The Legacy of Pius Okigbo**. Ibadan, Nigeria: Ibadan University Press, 2005. Also published in the Proceedings of the Northwestern University’s Conference on “*Vision and Policy in Nigerian Economics: The Legacy of Pius Okigbo*,” Edited by Jane I. Guyer and LaRay Denzer, Program of African Studies (PAS Working Papers, No. 10), Northwestern University, Evanston, Illinois, 2003, pp. 109 -117.

“Compensation and Gender: The Quest for Comparable Worth.” In Nelson Dometrius & Mark Somma (Eds.). **Politics and Policy: United States and Texas**, Dubuque, IA: Kendall/Hunt, 1993.

### **BOOKS**

Beyond Westphalia: The Modern State and World Order in the 21<sup>st</sup> Century (Under Review)

A Functional Theory of Government, Law, and Institutions (Lanham, MD: Lexington Books /Rowman & Littlefield Publishers), 2019. **Winner, CHOICE Outstanding Academic Title** (2020).

Political Culture, Change, and Security Policy in Nigeria. (Routledge, London 2018).

Technology, Culture, and Public Policy: Critical Lessons from Finland. (Routledge/Taylor & Francis Group), 2017.

Citizenship: Identity, Institutions, and the Postmodern Challenge. (Routledge/Taylor & Francis Group), 2017.

Citizenship: A Reality Far From Ideal .(Eds.). (With Andrew Kakabadse and Nada K. Kakabadse). (U. K: Palgrave-Macmillan, 2009).

State Power, Autarchy, and Political Conquest in Nigerian Federalism. (Lanham, MD: Lexington Books/Rowman & Littlefield Publishers, 2008).

### **BOOK REVIEWS**

2024 Book Reviewer for Cambridge University Press: Reviewed Gary Wasserman, *Politics in Action: Cases from the Frontlines of American Government* (2<sup>nd</sup> Ed).

2018 Book Reviewer for Sage Publications: Reviewed Michael Quinn Patton, *Utilization-Focused Evaluation* (5<sup>th</sup> Edition), 2019.

2018 Book Reviewer for Sage Publications: Reviewed Peter Rossi, Mark W. Lipsey, and Gary T. Henry, *Evaluation: A Systematic Approach* (8<sup>th</sup> Edition), 2019.

2017 Book Reviewer for Sage Publications: Reviewed Christine Barbour and Gerald C. Wright, *Keeping the Republic: Power and Citizenship in American Politics* (9<sup>th</sup> Edition), 2018.

- 2017 Book Reviewer for Sage Publications: Reviewed Robert B. Denhardt., Janet V. Denhardt., and Maria P. Aristiguetta, *Managing Human Behavior in Public and Nonprofit Organizations* (5<sup>th</sup> Edition), 2018.
- 2011 Book Reviewer for Pearson Books: Reviewed: Patton, Carl V., David S. Sawicki., and Jennifer J. Clark, 1993 [for the 2013 Edition] of Basic Methods of Policy Analysis and Planning, 3<sup>rd</sup> Ed., NY: Pearson Education, Inc.
2010. Review of: Bingham, Lisa Blomgren., and Rosemary O’Leary, eds., 2008. Big Ideas in Collaborative Public Management Armonk, NY: M. E. Sharpe, in *Public Administration Review*, Vol. 70(1), January/February, pp. 162-167.
- 2010 Review of: de Bruijn, Hans., and Ernst ten Heuvelhof, 2008. Management in Networks: On Multi-actor Decision Making. NY: Routledge/Taylor & Francis, in *Public Administration Review*, Vol. 70(1), January/February, pp. 162-167.
- 2010 Review of: Yang, Kaifeng., and Erik Bergrud, eds., 2008. Civic Engagement in a Network Society. Charlotte, NC: Information Age Publishing, Inc, in *Public Administration Review*, Vol. 70(1), January/February, pp. 162-167.
2002. Review of: Suberu, Rotimi T., 2001. Federalism and Ethnic Conflict in Nigeria. Washington, D.C: United States Institute of Peace Press, in *International Politics* 39 (4), December 2002, pp. 532-534.
2001. Review of: Anda, Michael, 2000. International Relations in Contemporary Africa. Lanham: University Press of America, *Africa Today* 48 (2), Summer 2001, pp. 151-154.
2003. Book Reviewer for: Prentice Hall, Inc (Pearson Education). Reviewed Edgar H. Schein: *Organizational Psychology* (3<sup>rd</sup> Ed.). Upper Saddle River, NJ: Prentice Hall, Inc, 1994.
2004. Book Reviewer for Congressional Quarterly Press. Reviewed:  
Philip H. Pollock III, The Essentials of Political Analysis, CQ Press 2003  
Philip H. Pollock III, An SPSS Companion to Political Analysis, CQ Press 2003  
Philip H. Pollock III, Logistic Regression, [Draft Supplement] for the 2004 edition

### **WORKS IN PROGRESS**

- "As Africa Democratizes: Emerging Patterns of Political Orientation" (Manuscript)
- "The Ontology of Social Systems: Philosophy of Science Considerations" (Manuscript)

### **CONFERENCE PAPERS**

- "Corruption and Government Effectiveness: What Role for National Cultures?" Paper presented at the 2023 Annual Meeting of Southeastern Conference for Public Administration (SECOPA), Atlanta, Georgia, September 27-30.
- "Knowledge Management and Organizational Decision-Making: Emerging Governance Vistas." Paper presented at the Annual Conference of the **American Society for Public Administration**

(**ASPA**), Jacksonville, FL, March 18-22, 2022.

“Knowledge Management and Change: Cognitive Competencies for a New Public Administration.”

Paper presented at the Annual Conference of the **American Society for Public Administration (ASPA)**, Washington D. C, March 8 -12, 2019.

“The Impact of ICT-Diffusion on Government Effectiveness: What Role for Cultural Practices?”

Panel and paper presentation at the Annual Conference of the **American Society for Public Administration (ASPA)**, Denver, CO, March 9-13, 2018.

“Technology, Innovation, and Governance Effectiveness.” Paper presented at the 2017 Annual Conference of the **American Society for Public Administration (ASPA)**, Atlanta, GA, March 17-21, 2017.

“Corruption and Development: Reciprocal Effects and Value Ethics in Comparative Governance.” Paper presented at the 2015 *Annual Lien Conference* on Good Governance: Global Issues, Local Context, Singapore, November 20-21, 2015.

“Administrative Innovation and the Role of New Competencies: Bridging Theory and Practice.” Paper presented at the **South Eastern Conference of Public Administration (SECOPA)**, Charleston, SC, September 30-October 3, 2015.

“Do Underdevelopment Breed Corruption or Vice Versa? Implications and a Hypothesis.” Paper presented at the Annual Conference of the **American Society for Public Administration (ASPA)**, Chicago, IL, March 6-10, 2015.

“Bridging Cultural and Administrative Differences in Global Public Administration: Lessons from Finland.” Paper presented at the **South Eastern Conference of Public Administration (SECOPA)**, Atlanta, GA, September 17-20, 2014.

“The Interaction of Technology and Culture in Shaping Civic Attitudes toward Political Institutions and Policy Outcomes: Lessons from the Finnish Experience.” Paper presented at the **Annual Conference of the American Society for Public Administration (ASPA)**, March 14-18, 2014, Washington D C.

“All that Glitters: Competing Narratives and Transaction Costs in Complex Collaborative Environments.”

Paper presented at the 8<sup>th</sup> **International Conference of Public Administration (ICPA)**, Hyderabad, India, October 25-27, 2012.

“Leadership on the Technocratic Edge: Building Capacity to Achieve Effective Policy Results II” [Updated]. Paper presented at the 2012 **Annual Conference of the European Group for Public Administration (EGPA)**, Bergen, Norway, September 5-8, 2012.

“Leadership on the Technocratic Edge: Building Capacity to Achieve Effective Policy Results.” Paper presented at the 72<sup>nd</sup> **Annual Conference of the American Society for Public Administration (ASPA)**, Las Vegas, Nevada, March 2-6, 2012.

“Migration, Labor, and Capital: Regulatory Challenges of Identity, Citizenship, and Hybrid Communities.”



Paper presented at the 2011 **International Congress of the International Institute of Administrative Sciences (IIAS)**, Lausanne, Switzerland, July 4-8, 2011.

“Governing the International Commons: Ecopolitics and the Limits of Regulatory Authority.” Paper presented at the 71<sup>st</sup> **Annual Conference of the American Society for Public Administration (ASPA)**, Baltimore, MD, March 11-15, 2011.

“Regime Types, Democratization, and Policy Consensus in Regional Development Frameworks: The Case of CAFTA-DR.” (with Hugo Asencio). Paper presented at the **Annual Conference of the Midwest Political Science Association**, Chicago, IL, April 22-25, 2010. (This paper was presented by Hugo Asencio on behalf of the authors. Kalu did not attend the conference).

“Decentralized Federalism and Policy Dissonance in Homeland Security and Emergency Management: A Social Constructivist Analysis.” Paper presented at the 70<sup>th</sup> **Annual Conference of the American Society for Public Administration (ASPA)**, San Jose, CA, April 9-13, 2010.

“Emerging Leadership Vistas and Organizational Design: Public and Private Sector Applications.” Paper presented at the **International Conference on Administrative Development: Toward Excellence in the Public Sector (ICAD)**,” Riyadh, Saudi Arabia, November 1-4, 2009.

“Institution-Building, Not Nation-Building: A Structural Functional Model.” Paper presented at the 5<sup>th</sup> Specialized Conference of the **International Institute for Administrative Sciences (IIAS)**, Helsinki, Finland, July 7-11, 2009.

“Postmodern Citizenship: Logic and Praxis in State and Identity.” Paper presented at the 70<sup>th</sup> Annual Conference of the **American Society for Public Administration (ASPA)**, Miami, Florida, March 20-24, 2009.

“Constructing Identities: Alternative Explanations of Conflict and Violence in the Niger Delta, Nigeria.” Paper presented at the 53<sup>rd</sup> **Annual Congress of the Historical Society of Nigeria**, Gombe State University, Gombe, Nigeria, October 13-15, 2008. (This paper was presented by Tayo Oguntinyinbo on behalf of the authors. Kalu did not attend the conference).

“Collaboration as Negotiation: Structure, Transaction Costs, and Organizational Learning in Complex Political Environments.” Paper presented at the 104<sup>th</sup> Annual Conference of the **American Political Science Association (APSA)**, Boston, MA, August 28-31, 2008.

“Overarching Governance: Intellectual Property, Immigration, and Fast -Track Authority under NAFTA.” Paper presented at the 4<sup>th</sup> **Trans-Atlantic Dialogue Conference** on the *Status of Inter-Governmental Relations and Multi-Level Governance in Europe and the U. S.*, Milan, Italy, June 12-14, 2008.

“Collaboration as Negotiation: Structuring Organizational Learning in Complex Political Environments.” Paper presented at the 69<sup>th</sup> Annual Conference of the **American Society for Public Administration (ASPA)**, Dallas, TX, March 7-11, 2008.

“Leadership: Managing People, Information and Networks in Complex Organizations.” Paper presented at

the Annual Meeting of the **Southwest Academy of Management** (50<sup>th</sup> Reunion), Houston, TX, March 4-8, 2008.

“Strategic Fusion: What Lessons for International Counterterrorism?” Paper presented at the 2007 Joint Conference of the **International Security and Arms Control Section (ISAC)** of American Political Science Association/**International Security Studies Section (ISSS)** of International Studies Association, Montreal (Quebec), Canada, October 19-20, 2007

“Reconceptualizing Citizenship and Identity: Contextual and Attitudinal Responses to State and Civic Obligation in the United Kingdom.” (With Andrew Kakabadse and Nada K. Kakabadse). Paper presented at the 6<sup>th</sup> Annual Colloquium of the **European Academy of Business in Society (EABIS)**, Barcelona, Spain, September 20-21, 2007. (This paper was presented by Professors Andrew and Nada Kakabadse on behalf of the authors. Kalu did not attend the conference).

“Liberal Economics and the Institutionalist Approach to Development Assistance: Empirical Comments on Theoretical Themes.” Paper presented at the 27<sup>th</sup> **International Congress of Administrative Sciences (IIAS)**, Abu Dhabi, United Arab Emirates, July 9 -14, 2007.

“Bridging the Divide: An Integrated Model of National Security Education for a New Era of International Governance.” Paper presented at the 68<sup>th</sup> Annual Conference of the **American Society for Public Administration (ASPA)**, Washington, D.C, March 23-27, 2007.

“Does Foreign Aid Make a Difference? Validating OECD Investment and Development Assistance to Sub-Saharan Africa.” Paper (expanded version) presented at the **2006 African Studies Seminar**, Kansas African Studies Center, University of Kansas, Lawrence, KS, April 13, 2006.

“Managing People and Information: Organizational Forms and New Paradigms in Leadership Studies.” Paper presented at the 67<sup>th</sup> Annual Conference of the **American Society for Public Administration (ASPA)**, Denver, Colorado, March 31-April 4, 2006.

“Does Foreign Aid Make a Difference? Validating OECD Investment and Development Assistance to Sub-Saharan Africa.” Paper presented (on my behalf) at the 47<sup>th</sup> Annual **International Studies Association (ISA)** Conference, San Diego, CA, March 22-25, 2006.

“Global Governance and National Governance: How Mutually Exclusive? Paper presented at the 3<sup>rd</sup> Specialized International Conference of the **International Institute of Administrative Sciences (IIAS)**, Maritim proArte-Hotel, Berlin, Germany, September 20 -23, 2005.

“Embedding African Democracy and Development: The Imperative of Institutional Capital (Politics and Democratization Processes in Africa).” Paper presented at the **2005 Teacher Summer Institute**, Kansas African Studies Center, University of Kansas, Lawrence, K S, June 17, 2005.

Attendee at the 66<sup>th</sup> National Conference of the **American Society for Public Administration (ASPA)**, Milwaukee, WI, April 2-5, 2005; in my role as Vice President/President-Elect of the ASPA (Kansas Chapter): Session on *Identifying and Teaching Leadership Skills in Public Affairs*.

- “Capacity Building and IT Diffusion: A Comparative Assessment of E -Government Environment in Africa” (**Invited Lecture**). Paper presented at the Political Science Colloquium, Department of Political Science, Kansas State University, Manhattan, KS, February 23, 2005.
- “Between Wilsonian Orthodoxy, International Governance, and the Democratic Peace: How Benign?”  
Paper presented at a *Roundtable Session/presentation* at the 65<sup>th</sup> National Conference of the **American Society for Public Administration (ASPA)**, Portland, Oregon, March 27-30, 2004.
- “Citizenship and Democracy in Transitional States: Dilemmas of Civic-Military Culture.” Paper presented at the Annual Conference of the **International Studies Association-ISA** [Midwest Region], St. Louis, MO, November 1-2, 2002.
- “Does the Garbage Can Model Explain Policy Outcome? Competing Ideals and the Public Agenda in Medicare Reform.” Paper presented at the 63<sup>rd</sup> Annual Conference of the **American Society for Public Administration (ASPA)**, Phoenix, AZ, March 23-26, 2002.
- “Can Africa Democratize? Transitory Notions of State -Society Relations.” Paper presented at the Annual Conference of the **International Studies Association** [Midwest], St. Louis, MO, Nov. 2-3, 2001.
- “Development and Identity: Framing the South-South Dialogue” (**Invited Lecture**). Paper/Lecture presented at Northwestern University’s Conference on “*Vision and Policy in Nigerian Economics: The Legacy of Pius Okigbo*,” at **Northwestern University**, Evanston, IL, June 8-9, 2001.
- “On Contested Ground: Information Technology, Political Culture, and the Challenge of Administrative Leadership.” Paper presented at the **Midwest Regional ASPA Meeting (Greater Kansas Chapter)**, Kansas City, MO, May 4-5, 2001.
- “Reluctant Advocacy: How the West Misunderstands Africa’s Democracy.” Paper presented at the **Sixth Annual Midwest Graduate Student Conference in African Studies**, *Northwestern University*, Evanston, IL, March 30-April 1, 2001.
- “Leadership and Discretionary Decision Making in a Technocratic Administration: Confronting a New Praxis.” Paper presented at the **Southwestern Political Science Association (SWPSA)** Annual Conference, Fort Worth, TX, March 14-18, 2001.
- “Of Citizenship, Virtue, and the Administrative Imperative: Deconstructing Aristotelian Civic Republicanism.” Paper presented at the 62<sup>nd</sup> National Conference of the **American Society for Public Administration (ASPA)**, Rutgers University, Newark, NJ, March 10 -13, 2001.
- "Praetorian Governance and the Crisis of Mass Political Mobilization: A Socio-Structural Analogue of the Nigerian State." Lecture/Paper delivered at the Council on African Studies, **Yale Center for International and Area Studies**, Yale University, New Haven, CT, February 1997. Also presented at the **Department of Political Science/Center for Contemporary African Studies**, University of Connecticut, Storrs, CT, April 1997.
- "Transactional Analysis and Regional Economic Integration in the ECOWAS: A Process-Based Approach." Presented at the Western Social Science Association Conference, Reno, Nevada, April 1996.

"Logics of Change: Toward a Theory of Structural Mutation in International Relations." Presented at the Southern Political Science Association Conference, Savannah, GA, November 1993.

"Regional Integration as Management of Innovation: The Search for Alternative Paradigm." Presented at the Southwestern Political Science Association Conference, New Orleans, LA, March 1993.

### **PROFESSIONAL PARTICIPATION/SERVICE**

**Invited Participant** to the 1<sup>st</sup> *Global High-End Manufacturing Summit* (GHMS 2019), Changsha City, China, May 13-16, 2019.

**External Reviewer**: Faculty Promotion to Full Professor, The University of Haifa, Mount Carmel (Haifa), Israel, March-April 2018.  
Faculty Tenure & Promotion to Associate Professor, Department of Political Science & Public Administration, SUNY Buffalo State, Buffalo, NY, November 2020.

**Member/Participant**: Leadership Retreat of the National Council of the American Society for Public Administration (ASPA), Seattle, WA, January 9-11, 2015.

**Panel Reviewer**: 2015 National Science Foundation (NSF) Graduate Research Fellowship Program.  
2019 National Science Foundation (NSF) Graduate Research Fellowship Program  
2021 National Science Foundation (NSF) Graduate Research Fellowship Program  
2022 National Science Foundation (NSF) Graduate Research Fellowship Program  
2023 National Science Foundation (NSF) Graduate Research Fellowship Program

**Panel Reviewer/Member**: 2020-Fulbright U. S. Scholar National Screening Committee  
2021-Fulbright U. S. Scholar National Screening Committee  
2022-Fulbright U. S. Scholar National Screening Committee  
2022-Fulbright U. S. Scholar Peer Review Program Screening Committee  
2023-Fulbright U. S. Scholar Peer Review Program Screening Committee

**Invited Speaker**: "Finland: History, Culture, and a Technopolitan Society," Delivered at Columbus State University, Columbus, GA, March 31, 2015.

**Invited Speaker**: "What Do Public Administration Practitioners Have to Offer Alabama?" Delivered at the ASPA Public Forum: The State of Public Service, Department of Government, University of Alabama, Birmingham, March 19, 2015.

**External Examiner**, "Hospital Administration: A Comparative Study of the Government and Corporate Hospitals in Hyderabad (Andhra Pradesh), India." (A Doctoral Dissertation from the Department of Political Science & Public Administration, *Acharya Nagarjuna University, Nagarjuna Nagar (Andhra Pradesh), India*, April 2013).

**Invited Participant** to the 2<sup>nd</sup> World Emerging Industries Summit (WEIS 2013), Wuhan City, China, November 21-23, 2013.

“The Interaction of Technology and Culture in Shaping Civic Attitudes toward Political Institutions and Policy Outcomes: Lessons from the Finnish Experience.” Lecture presented at the Political Science Seminar, *School of Management/Politics, University of Tampere*, Tampere, Finland, October 21, 2013.

“American Landmarks: History and Symbolism.” Lecture Presented at the American Voices Seminar: Exploring the Kaleidoscope of American Culture, University of Turku, Turku, Finland, October 11-12, 2013. (Organized by the *North American Studies Program, the University of Turku, and the Fulbright Center-Finland*).

“The Causes of American Government Shutdown of October 2013.” Lecture presented to *The League of Finnish-American Society*, at the Cafe Kivi, Tampere Theater, Tampere, Finland, October 9, 2013.

**Participant:** The *African Airmen Alumni Symposium*, Air University/Maxwell Air Force Base, Montgomery, Alabama, USA, June 11-13, 2013. Discussion sessions/seminars on AFRICOM and U. S. Defense and Partnership Strategy for Africa.

**Member/Participant:** Annual general meeting of the *National Council* of the American Society for Public Administration, and the annual meeting of the *Board of Editors* for *Public Administration Review* (PAR), held during the Annual Conference of the **American Society for Public Administration (ASPA)**, New Orleans, LA, March 15-19, 2013.

**Chair/Discussant:** Panel on “Comparative Politics II.” At the 40<sup>th</sup> Annual Meeting of the Alabama Political Science Association, Auburn University, Auburn, AL, March 30 -31, 2012.

**Moderator/Discussant:** Panel on “Delivering Government Services through Public-Private Partnerships.” At the 72<sup>nd</sup> Annual Conference of the American Society for Public Administration (ASPA), Las Vegas, Nevada, March 2-6, 2012.

**Invited Lecture:** “Securing Nigeria’s Democracy: Citizenship, Institutions, and the Challenge of State -Building.” Lecture delivered as the Distinguished Guest Speaker at the 2011 Graduation Ceremony of the *National Defence College*, Abuja, Nigeria, August 2, 2011.

**Moderator:** Panel on “An International Perspective on Green Governance.” At the 71<sup>st</sup> Annual Conference of the American Society for Public Administration (ASPA), Baltimore, MD, March 11-15, 2011.

**Seminar Presentation:** “The Evolution of U. S. Foreign Policy and Strategic Doctrine: Cold War and Contemporary Assessments.” Delivered at the *Nigerian Institute of International Affairs’* Seminar Series, January 13, 2010, Victoria Island, Lagos, Nigeria.

**Chair/Discussant,** *Panel on Nuclear Weapons and Global Security.* Joint Conference of the **International Security and Arms Control Section (ISAC)** of the American Political Science Association and the **International Security Studies Section (ISSS)** of International Studies Association, Montreal, Canada, October 19-20, 2007.

**Member, Program Committee:** International Conference on E-Governance (ICEG), New Delhi, India. Organized by the *International Congress of E-Government*, Dec. 15-17, 2006. [www.iceg.net/2006](http://www.iceg.net/2006)

**Moderator:** Panel on “From A Whole New Perspective: Managing in the Age of Instant Communication.” The 67th National Conference of the **American Society for Public Administration (ASPA)**, Denver, Colorado, March 31-April 4, 2006.

**Panel Discussion** on “*Facing a Bioterrorist Threat: Is Kansas Prepared ?*” Organized by the American Society for Public Administration (Kansas Chapter), at the Marvin Auditorium, Topeka Public Library, Topeka, Kansas, October 28, 2005.

**Website Evaluator/Surveyor**, Rutgers-Newark’s 2005 E-Governance Worldwide Survey, a project of the National Center for Public Productivity, Rutgers University, Newark, NJ ([www.ncpp.us](http://www.ncpp.us)), June 2005; coordinated by Mark Holzer. I conducted a comprehensive evaluation of the website of the City of London, England ([www.london.gov.uk](http://www.london.gov.uk)) for the *2005 E-Governance Worldwide Survey*.

**Symposium Editor**, Public Administration & Management: An Interactive Journal ( [www.pamij.com](http://www.pamij.com))  
**Subjects:** *Citizen Involvement in Government Performance*, 2002  
*Globalization and the Challenge of International Governance*, 2006

**Member**, Editorial Board, *Special Issue on E-Government* of the *International Journal of Public Administration*, 2003.

**Moderator:** Panel on *Citizen Involvement in Government Performance*. The 62<sup>nd</sup> National Conference of the American Society for Public Administration (ASPA), Rutgers Univ., Newark, NJ, March 10-13, 2001.

**Participant:** *Internship Opportunity Symposium*, Johnson County Department of Corrections, Juvenile Detention Center, Olathe, KS, February 13, 2001.

**Participant:** Round Table Panel: “*Post-Mortem on the Presidential Election 2000*,” Washburn University, Topeka, KS, November 14, 2000.

**Moderator/Discussant:** Panel on *Comparative Economic Policies*. The Western Social Science Association Conference (WSSA), Reno, Nevada, April 1996.

**JOURNAL REVIEWER FOR:**

Public Administration Review

The Academy of Management

International Journal of Organization Theory & Behavior

International Journal of Public Health

Journal of International Business Studies (JIBS)

Publius: The Journal of Federalism

Administration & Society

Public Management Review

PS. Political Science & Politics (APSA)

International Journal of Public Administration

American Review of Public Administration (ARPA)

Strategic Studies Quarterly (Air War College, Maxwell Air Force Base)

Journal of Political and Military Sociology

African Studies Review

**TEXT REVIEWER FOR:**

Oxford University Press  
Cambridge University Press  
Taylor & Francis/Routledge  
Lynne Rienner Publishers  
Prentice Hall, Inc  
Congressional Quarterly  
McGraw-Hill  
Pearson Longman  
Sage Publications, Inc  
W. W. Norton & Co.

**ASSOCIATIONAL MEMBERSHIPS AND HONOR SOCIETIES**

Member, The American Political Science Association  
Member, American Society for Public Administration  
Member, The Academy of Management  
Member, African Studies Association  
Member, PI ALPHA ALPHA National Honor Society for Public Affairs and Administration  
Member, PI SIGMA ALPHA National Political Science Honorary

**ASSOCIATIONAL LEADERSHIP AND SERVICE**

**Member**, *Editorial Board*, Public Administration Review (PAR), The flagship journal of the American Society for Public Administration (ASPA), January 2013-2016.

**Member**, *The National Council/Board of Directors*, American Society for Public Administration (ASPA) Representing District III (AL, AR, FL, GA, KY, LA, MS, NC, SC, and TN), March 2012-2015.

**President**, American Society for Public Administration [ASPA], Kansas Chapter, [May 2005-June 2006].

**Vice President**, American Society for Public Administration [ASPA], Kansas Chapter, May 2004-June 2005.

**Member**, *Board of Directors*, American Society for Public Administration [ASPA], Kansas Chapter [2002-2006].

**President**, Graduate Students Association, Department of Political Science, Texas Tech University, September 1991 - September 1992.

**HONORS and AWARDS**

Auburn University Author Awards (2018)  
Distinguished Research Professor (2014-2017)  
Fulbright Scholar Award, 2013-2014 (Teaching & Research), Finland  
Senior Faculty *Research Award*, School of Sciences (Auburn University Montgomery) 2007-2008.  
Who's Who in American Education (8<sup>th</sup> Ed.), 2007-2008.  
Who's Who in American Education (7<sup>th</sup> Ed.) 2006-2007.  
Who's Who Among America's Teachers (9<sup>th</sup> Ed.), 2005.  
Who's Who Among America's Teachers (8<sup>th</sup> Ed.), 2004  
Who's Who Among America's Teachers (7<sup>th</sup> Ed.), 2002.  
Who's Who in America (61<sup>st</sup> Ed.), 2007

Who's Who in America (60<sup>th</sup> Diamond Edition), 2006  
Who's Who in America (59<sup>th</sup> Ed.), 2005  
Who's Who in America (58<sup>th</sup> Ed.), 2004  
Certificate of Recognition, The College Board/Advanced Placement Program, 2003

### **UNIVERSITY-RELATED SERVICES**

Member, Ida Belle Young Endowed Professorship Nomination Committee, Fall 2016

Member, Ida Bell Young Endowed Professorship Nomination Committee, Fall 2015.

Member, AUM *Research Council*, August 2009-September 2012.

Member, AUM *Academic Program Review Committee*, December 2010-2012

Member, *Planning, Priorities, and Resource Allocation Committee*, September 2011-2013

Secretary, AUM *Faculty Senate*, June 1, 2009-2010.

Member, tenure-track Search Committee for Asst. Professor of Audiology, AUM Department of Communication & Dramatic Arts, Spring-Summer 2010.

Member, Search Committee for *Dean School of Sciences*, AUM, Fall 2008-Spring 2009.

Member, Graduate Faculty, Auburn University/AUM Doctoral Program, Fall 2006-present

Member, Advisory Board, AUM's *Center for Government & Public Affairs*, January 2008 – 2012.

Member, Graduate Admissions Committee, MPA and MIR Programs, Department of Political Science & Public Administration, Auburn University Montgomery, January 2007 -present.

Member, Auburn University Montgomery *International Education Committee*, Fall 2007-2009.

Chairman, "Best Practices Sub-Committee" of the *International Education Committee*, Fall 2007-2009.

Member, *Undergraduate Research Committee*, AUM, Fall 2007-2012.

Organizing Member, AUM's 1<sup>st</sup> *Undergraduate Research Symposium* (Sponsored by the Undergraduate Research Committee), April 11, 2008.

Member, Fact-finding trip/ visit to Nigeria: AUM's KBS Global Initiative for Sub-Saharan Africa 2008, March 15-22, 2008.

Member, Political Science/MPA Search Committee (tenure-track position in Public Administration), Auburn University Montgomery, Spring/Fall 2007; Spring/Summer 2008.

University Coordinator, "*The General Dwight D. Eisenhower National Security Series: College Program*" of the U. S. Army War College/Department of the Army, held annually at Auburn University



Montgomery: April 2007; April 2008; March 31-April 1, 2009; March 2010, April 2011; April 2012; April 2016; April 2018.

University Site Coordinator: *The Twenty-Sixth Annual World Food Day*. Live Satellite Teleconference sponsored by the United Nations FAO and the U.S. Committee on the World Food Day, Washington D.C, scheduled at Auburn University Montgomery, October 16, 2009. Theme: Achieving Food Security in Times of Crisis.

University Site Coordinator: *The Twenty-Fifth Annual World Food Day*. Live Satellite Teleconference sponsored by the United Nations FAO and the U.S. Committee on the World Food Day, Washington D.C, scheduled at Auburn University Montgomery, October 16, 2008. Theme: Choices for a Warm and Hungry Planet.

University Site Coordinator: *The Twenty-Fourth Annual World Food Day*. Live Satellite Teleconference sponsored by the United Nations FAO and the U.S. Committee on the World Food Day, Washington D.C, scheduled at Auburn University Montgomery, October 16, 2007. Theme: Climate: Changes, Challenges, and Consequences

Doctoral Dissertation Committees (Auburn University/AUM Doctoral Program):

Keren Deal, graduated August 2007

Alycia Adams (Chair)

Virginia Hughes

Risper Mwangi

Avery Livingston

Lt. Col. William D. Bryant (USAF), School of Advanced Air & Space Studies, Air University  
(Maxwell Air Force Base)

Zachary Mahafza

Minglu Xu

**Emporia State University, Emporia, Kansas:**

Member, Political Science Search Committee (tenure-track position in Political Science), Fall 2005

Member, Political Science Search Committee (tenure-track position in Political Theory), Spring 2005.

Member, Prestigious Fellowship Committee, ESU, 2003 -June 2006.

Member, Satisfactory Academic Progress Committee, ESU, 2002 -2003.

Member, The Scholarship Board, ESU, 2001-2002.

Member, The Scholarship and Awards Committee, Division of Social Sciences, ESU, 2003-June 2006.

Coordinating Member, Emporia State University's Career Fair, October 2002.

**Convener and Moderator:**

*First Annual Colloquium on Politics and Government: Post-Election Analysis of the 2004 Presidential Elections*, Emporia State University, November 19, 2004.

*Second Annual Colloquium on Politics and Government: Securing Homeland Security*, Emporia State University, November 30, 2005.

University Site Coordinator: *The Twenty-First Annual World Food Day*. Live Satellite Teleconference sponsored by the United Nations FAO and the U.S. Committee on the World Food Day, Washington D.C, October 15, 2004. The broadcast originated from the United States Department of Agriculture, Washington, DC. Also coordinated *The Twenty-Second Annual World Food Day*, October 14, 2005.

“Between Wilsonian Orthodoxy, International Governance, and the Democratic Peace: How Benign?”  
Speech presented at the *Faculty Speaker’s Forum*, Division of Social Sciences (ESU), November 14, 2003.

University/Site Coordinator, *The Twentieth Annual World Food Day*, Live Satellite Teleconference sponsored by the *U. S. National Committee for World Food Day and the United Nation’s Food and Agriculture Organization*, October 16, 2003.

Panel Member, “War & Peace: US-Iraq Forum,” sponsored by the *Pi Gamma Mu*—The Social Sciences Honorary, (ESU Chapter), October 10, 2002.

Judge, Students’ Mr. & Mrs. ESU Contest, sponsored by the *Office of International Education*, Feb 9, 2001.

Committee Member/Evaluator, “Public Policy Essay/Scholarship Competition,” of the *Ethnic and Gender Studies Program*, Emporia State University, Emporia, KS, Spring 2001.

Member, Focus Group on Faculty Recruiting, Public Affairs and Marketing Department,  
Emporia State University, October 26, 2000

### **COMMUNITY-BASED SERVICES**

September 2000 – June 2006 Volunteer Tutor, *Adult Literacy Program*, Emporia Adult Basic Education Center, 315 S. Market Street, Emporia, Kansas.

January 1983-December 1983 National Youth Service Corp (a Nigerian variant of the Peace Corp).  
Taught academic courses in various schools in Akwa -Ibom State, Nigeria.

### **REFERENCES**

Krishna Tummalala, Emeritus Professor & Director, Graduate Program in Public Administration, Department of Political Science, Kansas State University, Manhattan, KS 66506-4030. (651) 414-1570. Email: tumala@ksu.edu

Clay Arnold, Professor & Chair, Department of Political Science, University of Central Arkansas, 201 Donaghey, Conway, AR 72035, (501) 450-3412. Formerly of the Division of Social Sciences, Emporia State University, Emporia, KS.

Tom Vocino, Executive Director, Center for Leadership and Public Policy, Alabama State University, Montgomery, AL 36104, (334) 546-0747. Formerly, Professor and Head, Department of Political Science & Public Administration, Auburn University Montgomery, Montgomery, AL. tvocino@alasu.edu

Mark F. Peterson, Professor, Department of Management & International Business, College of Business, Florida Atlantic University, Boca Raton, FL 33431-0991 (561) 297-3669. mpeterso@fau.edu

Kuotsai Tom Liou, Professor, School of Public Administration, University of Central Florida, Health and

Public Affairs Building II, Suite 238, Orlando, FL 32816 -1395, USA, kliou@ucf.edu. President,  
American Society for Public Administration, ktomliou@aspanet.org, 407-823-2454.

Colleen M. Grogan, Professor, School of Social Service Administration, University of Chicago, Chicago, IL  
60637, (773)834-3907. Formerly of Yale University School of Medicine, Department  
of Epidemiology and Public Health, New Haven, CT. cgrogan@uchicago.edu

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Waterbury, CT 06710 (203) 236-9931. tborden@uconn.edu



